

Greater Manchester Population Health Board

Date: 16 June 2022

Subject: **Enabling Good Lives for All: Establishing the ‘unique contribution’ of the GM Population Health Board to achieving whole system ambitions.**

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SUMMARY OF REPORT AND KEY MESSAGES:

This report explores the potential value of collaborative working across the key Boards in Greater Manchester which lead activity to improve the lives of citizens, and sets out a series of proposals to strengthen collaborative working.

RECOMMENDATIONS:

That Population Health Board:

- Note to content of this report
- Agree the ‘unique contribution’ description as set out in s.2
- Endorse the proposals set out in s.3

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1. Introduction

- 1.1 The size and complexity of the overarching Greater Manchester strategic ambition of achieving 'good lives for all' is too big for any one group within the system architecture to address in its entirety.
- 1.2 Responding to the persistent poor outcomes and inequalities that exist within GM is everyone's business, with many parts of the GM system having a valuable and crucial role to play.
- 1.3 However, as with any complicated system responding to a complex challenge there is the potential for duplication, gaps, inefficiency and missed opportunities.
- 1.4 To optimise existing governance arrangements so that we can better navigate the scale and complexity of this challenge, work has been undertaken to articulate the 'unique contribution' of some of the existing 'governance boards' with a role to play. This is set out in s.2 of this report.
- 1.5 To strengthen our current approach to joint working across the GM system governance as a series of additional proposals are set out in s.3 of this report.
- 1.6 The intention of this exercise is to maximise the impact of the individual Board contributions, and thus collectively have greater impact.

2. Unique contributions of the key governance Boards

2.1 It is proposed that the following are accepted as descriptions of the 'unique contributions' of the Tackling Inequality Board, Population Health Board, Reform Board and Growth Board to responding to the GM Strategy ambition to achieve 'good lives for all' in Greater Manchester:

Tackling Inequality Board <i>Good Lives for All by...</i> better responding to equality and intersectionality in Greater Manchester	<p>The Tackling Inequalities Board has a primary focus on inequality for communities-of-identity and experiences/impact of intersectionality, where protected characteristics cross-over and/or with other experiences.</p> <p>The Board brings together Political, Public, Voluntary and Equality Panel Leaders enabling support and challenge across a broad range of cross-cutting topics (not limited to a specific policy-lens focus), as well as 'ways of working' including resident representation and voice.</p>
Population Health Board <i>Good Lives for All by...</i> reducing health inequalities across Greater Manchester	<p>The Population Health Board has a specific remit around improving health outcomes and reducing health inequalities through population health system development, ensuring that there is balanced action across and between all four domains of the GM Population Health model (the wider determinants of health; behaviours and lifestyle; integrated public services; Person & Community Centred Approaches (PCCA)).</p> <p>This includes the development of the characteristics of a population health system at different spatial levels and</p>

	<p>ensuring that there is health in all key place shaping city region policies.</p> <p>The Board also has a specific role in relation to overseeing the ICS functions and statutory duties relating to population health and health inequalities.</p>
<p>Reform Board <i>Good Lives for All</i> by... pivoting the system to well-being and responding to cross-cutting issues</p>	<p>Reform Board takes ownership for the system shift we need to see as demonstrated by the issues presented to the Reform Board and the common issues that emerge in numerous other thematic boards (<i>pivot the system to well-being</i>).</p> <p>The GM Reform Board will pivot around themes pertinent to Greater Manchester under the headings of 'Good Lives for our youngest residents', 'Good Lives for our Young People', 'Good Lives for those that need help the most' and 'Good Lives for our older residents'.</p>
<p>Growth Board <i>Good Lives for All</i> by... working to address some of the underlying spatial, social and economic inequalities in our city region and fostering an economy with as equal opportunity for all as possible.</p>	<p>The GM Growth Board has a remit regarding the management and handling of the GM economy, including how other portfolios interact with it (such as Transport, Skills and Environment), and leads on the implementation of the Local Industrial Strategy, which feeds into the delivery of the GMS.</p> <p>The Growth Board therefore considers matters relating to skills and employment, business resilience and support, investment and inward investment, innovation, sector development, social enterprise and 'generative businesses', good employment, and GM's real Living Wage campaign.</p> <p>The Board's role subsequently covers recommendations from the Independent Inequalities Commission within the themes of 'Good Jobs, Decent Pay' and 'Building Wealth', as well as the overall recommendation to 'pivot the system' to putting wellbeing and equality goals' at the centre of what we do</p>

3. Enhancing the existing arrangements:

3.1 In order to further strengthen the existing governance arrangements and enhance inter-board collaboration a series of proposals have been developed:

3.2 Proposal 1 – Establish an officer level 'engine room':

- A fortnightly informal working group already exists involving officers working across the four Boards, which attempts to co-ordinate relationships across them.
- It is proposed that this group takes on a more formal role in relation to co-ordination inter-Board activity, enabling co-operation and collaboration, and collating information from the four Boards into an overarching summary to be taken into the monthly TIEG

and into each of the individual Boards as a means of identifying and advancing themes, synergies, and opportunities.

3.3 Proposal 2 – Enhance collective leadership and prioritisation:

- It is proposed to convene a bi-annual workshop involving the Chairs of the 4 Boards, key co-ordinators, and other key stakeholders to review activity that has taken place, jointly review future plans, identify opportunities for collaboration and problem-solve complex cross cutting issues.

3.4 Proposal 3 – Explore the potential role of the GM Tackling Inequalities Executive Group as a place of shared problem-solving.

- The existing Tackling Inequalities Executive group (TIEG), chaired by the lead Local Authority Chief Executive for Inequalities, meets monthly to discuss issues and agendas pertinent to tackling inequalities across GM.
- This meeting already involves Senior officers from the four Boards in scope of this piece of work, along with VCSE Leadership representation.
- It is proposed that steps are taken to explore the potential of this becoming a space for dialogue around whole system issues which cut across the working of two or more of the GM Boards, identifying key risks and opportunities and taking action to address both.

4. Recommendations:

4.1 That Population Health Board:

- 4.1.1 Note to content of this report
- 4.1.2 Agree the 'unique contribution' description as set out in s.2
- 4.1.3 Endorse the proposals set out in s.3.

END